



Expeditionary Warrior 05

12-17 December 2004

Administration Paper

1. Introduction

In July of 2002, the Commandant of the Marine Corps officially approved the re-establishment of a Marine Corps Title X war gaming program and designated it as *Expeditionary Warrior* (EW). The EW program will examine core Title X competencies and enabling capabilities by addressing a flexible range of operational problems and issues of concern to the Marine Corps leadership. EW is constructed as an annual event, is fed by a series of focused pathway events and seeks to leverage other Title X events in order to rapidly respond to critical emergent issues and concerns. In addressing these operational and strategic issues and concerns, EW will examine the core transformational capabilities and extended expeditionary enablers critical to future operational success in the context of core Title X responsibilities of organizing, training, and equipping forces to execute each Service's statutory roles and functions.

Historically, Title X War Games are sponsored at high levels within each Service, consist of Joint Service participation, and are expected to have major implications for the future direction and capabilities of both the sponsoring and participating Services and commands.

The overarching purpose of *EW 05* is to examine innovative operational, organizational, and technological approaches to the Global War On Terrorism (GWOT), with particular emphasis on the role and impact of Distributed Operations (DO).

2. Administrative Information

a. *Dates and Location.* Expeditionary Warrior 05 will be held from 12-17 December 2004 at the William F. Bolger Center for Leadership Development in Potomac, MD. For directions see paragraph 7. Please note that the Bolger Center is a NON-SMOKING facility.

b. *Funding.* ***EW 05 is a unit-funded event for all participants.*** The Bolger Center will charge each individual the current maximum allowable rate for lodging and meals and incidentals appropriate for the Washington D.C. metropolitan area. Currently, that figure is \$201.00 per night. This charge will guarantee a guest room and three buffet style meals a day starting with dinner on Sunday and ending with lunch on Friday. Game players/ attendees not billeted at the Bolger Center will be charged \$80.00 per day (\$400.00 payable at game registration) and a meal card will be issued for the week.

c. *Registration.* ***EW05 registration is required for all participants.*** For security purposes, personnel will be denied access to the game without prior registration and proper security clearance submission. Registration can be accomplished online at the following website: <http://www.wargaming.quantico.usmc.mil/Events/Events.asp>. After the creation of user account, participants will be granted access to the EW

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registration process and will be able to download game related information. If difficulties are experienced while creating a user account, contact the Wargaming Webmaster, at (703) 784-1267 DSN 278.

d. *Security.* EW 05 will be a classified SECRET//NOFORN war game. **Security is paramount and the responsibility of every participant.** All attendees must submit their security clearances to the MCWL, Wargaming security assistant, FAX (703) 784-2815 DSN 278, **NLT 01 Dec 2004.** EW 05 is sharing adjacent Bolger facility spaces during the week of game play with an undetermined unclassified group. For security reasons, it will be required for EW 05 players to conduct game play within the designated spaces behind closed doors. The following are security reminders:

- No participants will be granted access to the game until a visitor request is received. Hand carried visitor requests are not authorized.
- No electronic devices will be permitted beyond the security checkpoints, these include: (laptops, cell phones, diskettes, zip disks, memory sticks, camera's, PDA's, blackberries, etc.) it is recommended that these items be left in your room. Items grounded at security checkpoints are at your own risk. Security personnel are not responsible in the case of missing gear.
- No participants will be allowed to courier any classified information to or from the wargame without prior coordination through the MCWL, Wargaming Security Manager. Arrangements will be made at the conclusion of the game for classified material to be transferred.
- Conversations involving the wargame will take place in designated rooms only, due to unclear personnel in the area. As such, all game materials must be in an appropriately marked folder when transporting from one room to another.
- At no time should any participant load information, download information from the network. Only Wargaming IT personnel are authorized to perform these actions.
- All material will be printed on blue paper for easy identification.
- At no time will classified material be authorized outside the confines of the security checkpoints.
- All participants will be required to present a picture ID at the security checkpoints to gain access.

All security questions/concerns will be directed to the MCWL, Wargaming Security Manager at, (703) 784- 6817, DSN 278.

e. *Room reservations.*

1) **Individuals are responsible for making their own room reservations** by contacting the Bolger Center directly at (301) 983-7196 or toll free (888) 227-3664. **Attendees must refer to BLOCK CODE 0412USM in order to make a reservation.** The Bolger Center will honor reservations received by 1700 on November 12, 2004. Reservations received after 12 November are subject to

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space availability and prevailing room rates. Make reservations as soon as possible.

2) The room reservation must be guaranteed for late arrival and secured with a deposit equal to the first night's room and tax or with a major credit card. Failure to cancel a guaranteed reservation by 1800 on the day of arrival or occupy the room will result in a charge of one night's room and tax applied to the credit card or forfeiture of deposit.

3) **EW 05 check-in will be from 0900-1000 for designated personnel and 1200-1400 for all other personnel on 12 December 2004.** Personnel referred to as designated will be identified and informed via separate correspondence (i.e. controllers, moderators, assessors, and key billet holders). Guests arriving prior to 1200 will be accommodated as rooms become available. Checkout must be accomplished by game conclusion: 1200 on Friday, 17 December. Late checkout can be arranged with the staff of the Bolger center on a case by case basis.

f. *Parking.* Parking is complimentary and adjacent to billeting and workspaces.

g. *Uniform and Civilian Attire.* Business casual for all, no uniforms. Business casual is defined as collared shirt or sweater and slacks.

3. ***Administrative Support.*** Administrative support for war game participants will be handled through the MCWL, Wargaming Division. (703) 784-3276, DSN 278, Fax XXX-2815.

4. ***Communications Support.*** Participants may be contacted during the war game via telephone through the Administrative Support Cell. A message board will be located in room 20. To leave a message or contact a participant during game week, call (301) 983-xxxx. There is no DSN (autovon) capability at The Bolger Center.

- a. Cellular telephones and other types of non-secure communication/electronic devices (i.e. Blackberry, USB pen drive, laptop computer, storage media) are not permitted in or around the game spaces. Participants must leave the game spaces (beyond security check points) in order to use such devices.
- b. Limited Internet access will be made available for participants during game play in room 20. Additionally, the Internet may be accessed via the phone/dial-up modem in your guest suite.
- c. Telephone access will be available from a phone bank in the immediate vicinity of the gaming area. Additionally, phone access will be available in your guest suite.

5. ***EW 05 Game Support.*** All game support issues (e.g. Logistics, IT) should be brought to the attention of the Operations Officer, MCWL Wargaming, (703) 432-4683, DSN 278.

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6. ***EW 05 Points of Contact.*** EW Project Officers are available at (703) 784-6882, DSN 278, and (703) 432-4605, DSN 378.

7. ***Directions.***

William F. Bolger Leadership Facility
9600 Newbridge Dr.
Potomac, MD 20854

Directions from Northern Cities

(Silver Spring, Baltimore and NY)

1. Take 95 South towards Washington.
2. Take 495 West towards Northern Virginia and Silver Spring, MD.
3. Exit Old Georgetown Road (stay right off the exit).
4. At 3rd light take left onto Democracy Boulevard.
5. Approximately 5 miles, take left into William F. Bolger Center for Leadership Development.

Directions from South

(Richmond)

1. Take 95 North to 495 North.
2. Take 495 North to Exit 39 West—River Road (Rt. 190).
3. Turn right onto Falls Road.
4. Turn right onto Democracy Boulevard.
5. Turn right into William F. Bolger Center for Leadership Development.

From National Airport

1. As you exit the airport, you will be on George Washington Parkway.
2. Bear right to take 495 North (Frederick/Baltimore, MD).
3. Take 495 North to Exit 39 West—River Road (Rt. 190).
4. Turn right onto Falls Road.
5. Turn right onto Democracy Boulevard.
6. Turn right into William F. Bolger Center for Leadership Development.

From Dulles Airport

1. Take Dulles Access Road toward Washington, D.C.
2. Take 495 North to Exit 39 West—River Road (Rt. 190).
3. Turn right onto Falls Road.
4. Turn right onto Democracy Boulevard.
5. Turn right into William F. Bolger Center for Leadership Development.

